





COLLEGE OF ARTS & SCIENCE (AUTONOMOUS)

Attur Main Road, Ramalingapuram, Salem - 106. (Recognized under section 2(f) & 12(B) of UGC Act 1956 and Accredited by NAAC with 'A' Grade) (Co - Educational Institution | Affiliated to Periyar University, Salem ISO 9001 : 2015 Certified Institution) principal@avscollege.ac.in | www.avscollege.ac.in Ph : 98426 29322, 94427 00205.

Syllabus for

BBA Computer Application

CHOICE BASED CREDIT SYSTEM

LEARNING OUTCOMES BASED CURRICULUM FRAMEWORK

(CBCS – LOCF)

(Applicable to the Candidates admitted from 2023-24 on wards)



VISION

• To attain excellence in the field of education by creating competent scholars with a touch of human values.

MISSION

- To accomplish eminence in the academic domain.
- To provide updated infrastructure.
- To educate value based education.
- To impart skills through efficient training programs.
- To cultivate culture and tradition with discipline and determination.



REGULATIONS

1. Eligibility for Admission:

Candidates seeking admission to the first year of the degree of Bachelor of Business Administration shall be required to have passed the Higher Secondary Examination (Academic or vocational stream) conducted by the Government of Tamil Nadu or any examination accepted as equivalent there to by the syndicate of Periyar University.

Preference will be given to those who have taken commerce as a subject in the qualifying examination.

2. Duration:

Three years 3years[UG]

3. Eligibility for award of degree:

A candidate shall be eligible for the award of the degree only if he / she has undergone the prescribed courses of study in a college affiliated to the university for a period of not less than three academic years comprising six semesters and passed the examinations prescribed and Fulfilled such conditions as have been prescribed there for.

4. Course of Study:

Objectives of the Programme

To provide the basic and essential knowledge regarding various activities undertaken and necessary to run socially responsible business organization ;

ii. To impact certain basic skills and aptitude which will be useful in taking up any particular activity in a business ;

iii. To furnish global view of the several industries and other organizations and their functions which support the business system ;

iv. To develop the personality so as to become responsible citizen with greater awareness about the Indian society and its culture.

b). The programme of study shall consist of Foundation courses, Core courses, Allied courses Skill Based Elective Courses (SBEC) and Non Major Elective Courses (NMEC).

5. Scheme of Examination:

There shall be six examinations - two in the first year, two in the second year and two in the third Year. Candidates failing in any subject / subjects will be permitted to appear for such failed Subject / subjects at subsequent examinations.

The syllabus has been divided into six semesters. Examinations (theory) for I, III



and V semesters will be held in November / December and Examinations (theory) For II, IV and VI semesters will be held in April / May.

6. Passing Rules:

Passing Minimum A candidate who secures **not less than 40% in the University (external)** Examination and 40% marks in the external examination and continuous internal assessment put together in any course of Part I, II, III & IV shall be declared to have passed the examination in the subject (theory or Practical).

A candidate who secures not less than 40% of the total marks prescribed for the subject under part IV degree programme irrespective of whether the performance is assessed at the end semester examination or by continuous internal assessment shall be declared to have passed in that subject.

A candidate who passes the examination in all the courses of Part I, II, III, IV& V shall be declared to have passed, the whole examination.

i) Theory

Written Examination for each subject is conducted for 75 marks with duration of 3 hours. Students have to secure a minimum of 30 marks (40%) out of 75 in End Semester Examination and a total of 25(CIA+ESA) marks out of 100 marks to pass in every subject.

ii) Practical

Practical Examination for each subject is conducted for 100 marks with duration of 3 Hours, Students have to secure a minimum of 24 marks out of 60 and 16 out of 40 in End Semester Practical Examination and a total of 40 marks out of 100 marks to pass in every subject.



Progra	mme Outcomes (POs)
On succ	essful completion of the BBA (Computer applications)
	Disciplinary knowledge: Capable of demonstrating comprehensive knowledge and
PO1	understanding of one or more disciplines that form a part of an undergraduate
	Programme of study.
	Communication Skills: Ability to express thoughts and ideas effectively in writing
	and orally; Communicate with others using appropriate media; confidently share one's
PO2	views and express herself/himself; demonstrate the ability to listen carefully, read and
	write analytically, and present complex information in a clear and concise manner to
	different groups.
	Critical thinking: Capability to apply analytic thought to a body of knowledge;
	analyze and evaluate evidence, arguments, claims, beliefs on the basis of empirical
PO3	evidence; identify relevant assumptions or implications; formulate coherent
	arguments; critically evaluate practices, policies and theories by following scientific
	approach to knowledge development.
	Problem solving: Capacity to extrapolate from what one has learned and apply their
PO4	competencies to solve different kinds of non-familiar problems, rather than replicate
	curriculum content knowledge; and apply one's learning to real life situations.
	Analytical reasoning: Ability to evaluate the reliability and relevance of evidence;
PO5	identify logical flaws and holes in the arguments of others; analyze and synthesize
100	data from a variety of sources; draw valid conclusions and support them with evidence
	and examples, and addressing opposing viewpoints.
	Research-related skills: A sense of inquiry and capability for asking
	relevant/appropriate questions, problem arising, synthesizing and articulating; Ability
PO6	to recognize cause-and-effect relationships, define problems, formulate hypotheses,
	test hypotheses, analyze, interpret and draw conclusions from data, establish
	hypotheses, predict cause-and-effect relationships; ability to plan, execute and report
	the results of an experiment or investigation.
	Cooperation/ Team work: Ability to work effectively and respectfully with diverse
PO7	teams; facilitate cooperative or coordinated effort on the part of a group, and act
	together as a group or a team in the interests of a common cause and work efficiently
	as a member of a team
PO8	Scientific reasoning: Ability to analyze interprets and draws conclusions from



	quantitative/qualitative data; and critically evaluates ideas, evidence and experiences
	from an open-minded and reasoned perspective.
DOD	Reflective thinking: Critical sensibility to lived experiences, with self awareness and
PO9	reflexivity of both self and society.
	Information/digital literacy: Capability to use ICT in a variety of learning situations,
PO10	demonstrate ability to access, evaluate, and use a variety of relevant information
	sources; and use appropriate software for analysis of data.

Program Specific Outcomes (PSOs)

After the successful completion of BBA programme the students are expected to

PSO1	To enable students to apply basic microeconomic, macroeconomic and monetary concepts and theories in real life and decision making.
PSO2	To sensitize students to various economic issues related to Development, Growth, International Economics, Sustainable Development and Environment.
PSO3	To familiarize students to the concepts and theories related to Finance, Investments and Modern Marketing.
PSO4	Evaluate various social and economic problems in the society and develop answer to the problems as global citizens.
PSO5	Enhance skills of analytical and critical thinking to analyze effectiveness of economic policies.

Programme Educational Objectives (PEOs)

The BBA CA programme describes accomplishments that graduates are expected to attain within five to seven years after graduation.





CREDIT DISTRIBUTION FOR 3 YEARS BBA CA PROGRAMME

Part	Course Type	Credits per Course	No. of Papers	Total Credits
Part I	Language – I (Tamil/Hindi/French)	3	4	12
Part II	Language – II (English)	3	4	12
	Core Courses- Theory	5	8	40
Part III	Core Courses- Theory	4	7	28
Part III	Core Courses- Theory	3	1	3
	Major Elective Courses- Theory	3	7	21+02
				92
	Non Major Elective Courses	2	2	04
	Skill Enhancement Courses	2	3	06 + 01
	Professional Competency Skill Enhancement Course	2	1	02
Part IV	EVS (Environmental Studies)	2	1	02
	Value Education	2	1	02
	Internship	2	1	02
	Foundation Course	2	1	02
			Total	21
Part V	Extension Activity (NSS/NCC/Physical Education)	1	1	1
			Total Credits	140



CONSOLIDATED SEMESTER WISE AND COMPONENT WISE CREDIT DISTRIBUTION FOR 3 YEARS BBA CA PROGRAMME

Parts	Semester I	Semester II	Semester III	Semester IV	Semester V	Semester VI	Total Credits
Part I	3	3	3	3	0	0	12
Part II	3	3	3	3	0	0	12
Part III	13	15	13	13	23	17	94
Part IV	4	2	3	6	4	2	21
Part V	0	0	0	0	0	1	1
Total	23	23	22	25	27	20	140

*Part I, II and Part III components will be separately taken into account for CGPA calculation and classification for the under graduate programmes and the other components IV and V have to completed during the duration of the programmes as per the norms, to be eligible for obtaining the UG degree.

METHOD OF EVALUATION

Evaluation	Evaluation Components					
	Continuous Internal Assessment Test					
	Assignments	3				
	Class Participation					
Internal Evaluation	Distribution of marks for Attendance (in percentage) 96 – 100: 5 Marks 91 – 95: 4 Marks 86 – 90: 3 Marks 81 – 85: 2 Marks	5	25 Marks			
External Evaluation End Semester Examination						
Total						

Note: 1.UG Programmes- A candidate must score minimum 10 marks in Internal and 30 marks in External Evaluation.

2. PG Programmes- A candidate must score minimum 13 marks in Internal and 38 marks in External Evaluation.



CONTINUOUS INTERNAL ASSESSMENT

Categorizing Outcome Assessment Levels Using Bloom's Taxonomy

level	Cognitive Domain	Description			
K1	Remember It is the ability to remember the previously learned conceptideas.				
K2	Understand	The learner explains concepts or ideas.			
K3	Apply	The learner uses existing knowledge in new contexts.			
K4	Analyze	The learner is expected to draw relations among ideas and to compare and contrast.			
K5	Evaluate	The learner makes judgments based on sound analysis.			
K6	Create	The learner creates something unique or original.			

Question Paper Blue Print for Continuous Internal Assessment- I& II

Duration: 2 Hours Maximum: 50 m					narks		
Section	K level						
Section		K2	K3	K4	K5	K6	Marks
A (no choice)	10						10 X 1 =10
B (no choice)		1	1				2 X 5 =10
C (either or choice)				3			3 x 10 = 30
Total					50 marks		

Note: K4 and K5 levels will be assessed in the Model Examination whereas K5 and K6 Levels will be assessed in the End Semester Examinations.



Question Paper Blue Print for Continuous Internal Assessment- I

Time: 2 Ho	urs Total M	Total Marks: 50 Marks M		
Unit	Section - A	Section - B	Section - C	
Ι	Q.N. 1, 2, 3, 4, 5	Q.N. 11	Q.N. 13 A, 13 B	
I or II	-	-	Q.N. 14 A, 14 B	
II	Q.N. 6, 7, 8, 9, 10	Q.N. 12	Q.N. 15 A, 15 B	

<u>SECTION – A (10 X 1 = 10 Marks)</u>

ANSWER ALL THE QUESTIONS

$\underline{SECTION - B (2 X 5 = 10 Marks)}$

ANSWER ALL THE QUESTIONS

$\underline{SECTION - C (3 X 10 = 30 Marks)}$

ANSWER ALL THE QUESTIONS (Either or Choice)

Question Paper Blue Print for Continuous Internal Assessment- II

Time: 2 Hours

Total Marks: 50 Marks

Minimum Pass: 20 Marks

Unit	Section - A	Section - B	Section - C
III	Q.N. 1, 2, 3, 4, 5	Q.N. 11	Q.N. 13 A, 13 B
III or IV	-	-	Q.N. 14 A, 14 B
IV	Q.N. 6, 7, 8, 9, 10	Q.N. 12	Q.N. 15 A, 15 B

<u>SECTION – A (10 X 1 = 10 Marks)</u>

ANSWER ALL THE QUESTIONS

<u>SECTION – B (2 X 5 = 10 Marks)</u>

ANSWER ALL THE QUESTIONS

$\underline{SECTION - C (3 X 10 = 30 Marks)}$

ANSWER ALL THE QUESTIONS (Either or Choice)





Question Paper Blue Print for Model Examination & End Semester Examination

Duration: 3 Hours			Maximum: 75 marks					narks
Section		K1	K2	K3	K4	K5	K6	Marks
A (no choice, three questions from each unit)								15 X 1 =15
B (choice, one question from each unit)			1	1				2 X 5 =10
	Courses with K4 as the highest cognitive level				4	1		
C (either or choice & two questions from each unit) C C C C C C C C C C C C C C C C C C C					3	2		5 x 10 = 50
	Course with K6 as the highest cognitive level wherein two questions each on K4, K5 and one question on K6 are compulsory.				2	2	1	
Total							75 marks	



Question Paper Blue Print for Model Examination & End Semester Examination

Time: 2 Hour	rs Total M	arks: 75 Marks	Minimum Pass: 30 Marks
Unit	Section - A	Section - B	Section - C
Ι	Q.N. 1, 2, 3	Q.N. 16	Q.N. 21 A, 21 B
П	Q.N. 4, 5, 6	Q.N. 17	Q.N. 22 A, 22 B
III	Q.N. 7, 8, 9	Q.N. 18	Q.N. 23 A, 23 B
IV	Q.N. 10, 11, 12	Q.N. 19	Q.N. 24 A, 24 B
V	Q.N. 13, 14, 15	Q.N. 20	Q.N. 25 A, 25 B

<u>SECTION – A (15 X 1 = 15 Marks)</u>

ANSWER ALL THE QUESTIONS

<u>SECTION – B (2 X 5 = 10 Marks)</u>

ANSWER ANY TWO QUESTIONS

<u>SECTION - C (5 X 10 = 50 Marks)</u>

ANSWER ALL THE QUESTIONS (Either or Choice)





Question Paper Blue Print for Model Practical Examination & End Semester Examination (Practical)

Time: 3 Hours	Total Marks: 60 Marks	Minimum Pass: 24 Marks
Practical Marks	Maximum Mark	Minimum Mark
Internal	40	16
External	60	24
Total	100	40

Evaluation for End Semester Examinations (Practical)

Record	10 marks
Formula with expansion	05 marks
Observation with data	20 marks
Viva-voce	05 marks
Calculation	15 marks
Result with units	05 marks
TOTAL	60 MARKS

*Submission of record with due certification is a must for external practical examinations.

**A student should complete all requires experiments to get 10 marks for the record.



Scheme of Examination for BBA CA

Part	Course Code	Course Title	Ins. Hrs	Credit	CIA	ESE	Total
Ι	23UFTA01	Podhu Tamil - I	3	3	25	75	100
II	23UFEN01	General English - I	3	3	25	75	100
III	23UBXC001	Core Course I - Principles of Management	5	5	25	75	100
III	23UBXC002	Core Course II - Accounting for Management	5	5	25	75	100
III	23UBXGE001	Elective Course I - Managerial Economics	4	3	25	75	100
IV	23UBXFC001	Foundation Course I - Managerial Communication	3	2	25	75	100
IV	23UBXSE001	Non Major Elective Course – Basics of Event Management	2	2	25	75	100
		Total	25	23			

First Year – Semester - I

First Year – Semester – II

Part	Course Code	Course Title	Ins. Hrs	Credit	CIA	ESE	Total
Ι	23UFTA02	Podhu Tamil - II	3	3	25	75	100
II	23UFEN02	General English - II	3	3	25	75	100
III	23UBXC003	Core Course III - Marketing Management	5	5	25	75	100
III	23UBXC004	Core Course IV - Financial Management	5	5	25	75	100
III	23UBXGE002	Elective Course II - International Business	4	3	25	75	100
III	23UBXGE003	Elective Course III – Business Etiquette and Corporate Grooming	3	2	25	75	100
IV	23UBXNE002	Non Major Elective Course – Managerial Skill Development	2	2	25	75	100
		Total	25	23			



Part	Course Code	Course Title	Ins. Hrs	Credit	CIA	ES E	Total
Ι	23UFTA02	Podhu Tamil - III	3	3	25	75	100
II	23UFEN02	General English - III	3	3	25	75	100
III	23UBXC005	Core Course V - Organizational Behaviour	5	5	25	75	100
III	23UBXC006	Core Course VI - Applications of IT in Business	5	5	25	75	100
III	23UBXGE004	Elective Course IV - Business Statistics	4	3	25	75	100
IV	23UBXSE003	Skill Enhancement Course III - Computer Applications in Business	3	1	25	75	100
IV	23UBXSE004	Skill Enhancement Course IV - Entrepreneurial Skill-New Venture Management	2	2	25	75	100
		Total	25	22			

Second Year – Semester - III

Second Year – Semester - IV

Part	Course Code	Course Title	Ins. Hrs	Credit	CIA	ESE	Total
Ι	23UFTA03	Podhu Tamil - IV	3	3	25	75	100
II	23UFEN03	General English - IV	3	3	25	75	100
III	23UBXC007	Core Course VII - Business Regulatory Framework	5	5	25	75	100
III	23UBXC008	Core Course VIII - Web Technology- Theory and Practical	5	5	25	75	100
III	23UBXGE005	Elective Course V - Operation Research	3	3	25	75	100
IV	23UBXSE006	Skill Enhancement Course VI - Tally	3	2	25	75	100
IV	23UBXSE007	Skill Enhancement Course VII - Intellectual Property Rights	2	2	25	75	100
		Environmental Studies	1	2	25	75	100
		Total	25	25			



Part	Course Code	Course Title	Ins. Hrs	Credit	CIA	ESE	Total
III	23UBXC009	Core Course IX - Human Resource Management	4	4	25	75	100
III	23UBXC010	Core Course X - Research Methodology	4	4	25	75	100
III	23UBXC011	Core Course XI - Production and Materials management	4	4	25	75	100
III	23UBXC012	Core Course XII - Management Information Systems	4	4	25	75	100
III	23UBXC013	Core Course XIII - RDBMS &Oracle Programming	4	4	25	75	100
III	23UBXGE006 OR 23UBXGE007	Elective Course VI – E - business OR Strategic Management	3	3	25	75	100
IV	23UBXSI001	Summer Internship/Industrial Training	2	2			
IV		Value Education		2			
		Total	25	27		l i	1

Third Year – Semester - V

Third Year – Semester – VI

Part	Course Code	Course Title	Ins. Hrs	Credit	CIA	ESE	Total
	23UBXC014	Core Course XIV - Entrepreneurial Development	5	4	25	75	100
III	23UBXC015	Core Course XV - Python Programming Theory And Practical	5	4	25	75	100
	23UBXPR001	Elective Course VII - Project with Viva–Voce	3	3	20	80	100
	23UBXGE008 Or 23UBXGE009 Or	Elective Course VIII - Fundamentals of Logistics Innovation Management	5	3	25	75	100
III	23UBXGE010 23UBXGE011 0r 23UBXGE012	Services Marketing Elective Course IX – Big Data Analytics Or Artificial Intelligence	5	3	25	75	100
IV	23UBXPCE001 23UBXPCE002	Professional Competency Enhancement -Quantitative Aptitude I -Quantitative Aptitude II(2 hours each)	2	2	25	75	100
V		Extension Activities	0	1			
		Total	25	20			

****Ins. Hrs** – Instructional Hours, **CIA-** Continuous Internal Assessment, **ESE-** End Semester Examination



Sei	nester: I	Course Code: 23UBXC001	Hours/Week: 5	Credit: 5
	COURSE	TITLE: CORE COURSE I -	PRINCIPLES OF MA	NAGEMENT
Cours	se Overview:	:		
1.	Describe na	ature, scope, role, levels, Functio	ons and approaches of ma	inagement
2.	Apply plan	ning and decision making in M	anagement	
3.	Identify org	ganization structure and various	Organizing techniques	
4.	Understand	d Direction, Co-ordination & Co	ontrol mechanisms	
5.	Relate and	infer ethical practices of Organiz	zation.	
Learn	ing Objectiv	ves:		
1.	To impart l	knowledge about evolution of n	nanagement	
2.	To provide	understanding on planning pro	cess and importance of D	ecision making in
	organizati	on		
3.	To learn the	e application of principles in or	ganization	

- 4. To study the process of effective controlling in organization
- 5. To familiarize students about significance of ethics in business and its Implications.

Unit - I	Management	09 Hours					
Introduction of Ma	nagement						
Definition of Mana	agement						
Importance of Man	Importance of Management						
Nature of Managen	nent						
Scope of Managem	lent						
Process of a Manag	ger						
Role of a Manager							
Functions of a Mar	ager						
Levels of Managen	nent						
Development of Sc	ientific Management						
Other Schools of th	nought and Approaches.						
Unit - II	Planning	09 Hours					

Definition of Planning



Introduction of Organizing Types of Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility			(Autonomous)
Forms of Planning Types of Planning Steps in Planning Objectives of Planning Policies Policies Types of Policies Types of Policies Decision making Process Types of Decision making Process Types of Decision making Process Types of Organizing Organizing Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction Operation Operation Operation Operation Decentralization Difference between Authority and Power	f Planning		
Types of Planning Steps in Planning Objectives of Planning Policies Procedures and Methods Natures of Policies Types of Policies Decision making Process Types of Decision making Process Vinit - III Organizing Types of Organizations 09 Hout Introduction of Organizing 7998 of Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hout	ce of Plannin	g	
Steps in Planning Objectives of Planning Policies Procedures and Methods Natures of Policies Types of Policies Decision making Process Types of Decision making Process Unit - III Organizing Types of Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction Openation 09 How	Planning		
Objectives of Planning Policies Procedures and Methods Natures of Policies Types of Policies Decision making Process Types of Decision making Process Unit - III Organizing Types of Organization Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	Planning		
Policies Procedures and Methods Natures of Policies Types of Policies Decision making Process Types of Decision making Process Unit - III Organizing Types of Organization 09 Hout Introduction of Organizing 09 Hout Types of Organizations Organization Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Direction 09 Hout	Planning		
Natures of Policies Types of Policies Decision making Process Types of Decision making Process Unit - III Organizing Types of Organization Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Difference between Authority and Power Responsibility Unit - IV Direction	es of Planning	g	
Types of Policies Decision making Process Types of Decision making Process Unit - III Organizing Introduction of Organizing 09 Hou Introduction of Organizations Organization S Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Infference between Authority and Power Responsibility Unit - IV Direction	Procedures a	nd Methods	
Decision making Process Types of Decision making Process Unit - III Organizing Introduction of Organizing 09 Hou Introduction of Organizing 09 Hou Types of Organizations Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	of Policies		
Types of Decision making Process Unit - III Organizing 09 Hou Introduction of Organizing Types of Organizations 09 Hou Types of Organizations Organizations 09 Hou Organization Structure Span of Control and Committees 9 Departmentalization Informal Organization 4 Authority Delegation 9 Decentralization Difference between Authority and Power 9 Responsibility Unit - IV Direction 09 Hou	Policies		
Unit - IIIOrganizing09 HouIntroduction of OrganizingTypes of OrganizationsOrganization StructureSpan of Control and CommitteesDepartmentalizationInformal OrganizationAuthorityDelegationDecentralizationDifference between Authority and PowerResponsibilityUnit - IVDirection09 Hou	making Pro	cess	
Introduction of Organizing Types of Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 How	Decision ma	king Process	
Types of Organizations Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction	- III	Organizing	09 Hours
Organization Structure Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	ion of Organ	izing	
Span of Control and Committees Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction	Organization	18	
Departmentalization Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	tion Structure	e	
Informal Organization Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	Control and C	Committees	
Authority Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction	entalization		
Delegation Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hour	Organization	1	
Decentralization Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	ý		
Difference between Authority and Power Responsibility Unit - IV Direction 09 Hou	on		
Responsibility Unit - IV Direction 09 Hou	lization		
Unit - IV Direction 09 Hou	e between A	uthority and Power	
	bility		
Definition of Direction	- IV	Direction	09 Hours
	n of Direction	n	
Nature of Co- ordination	f Co- ordinati	on	
Purpose of Co- ordination	of Co- ordina	tion	
Definition of Co- ordination	n of Co- ordi	nation	
Need of Co- ordination			
Type of Co- ordination	Co- ordinatio	n	



Techniques and requisites for excellent Co-ordination

Controlling Meaning

Importance Control Process

Text Book(s):

- 1. JAF Stoner, Freeman R. E and Daniel R Gilbert Management∥, 6th Edition, Pearson Education.
- 2. Griffin, T.O., Management, Houghton Mifflin Company, Boston, USA, 2014.
- 3. Stephen A. Robbins & David A. Decenzo & Mary Coulter, —Fundamentals of Management 7thEdition, Pearson Education, 2011
- 4. Stoner, Freeman, Gilbert Jr. (2014).Management(6thedition), New Delhi: Prentice Hall India
- 5. Robbins, S., Coulter, M., Sidani, D., and Jamali, D., Management: Arab World Edition, Pearson, 2014.

Reference Books:

- P.C. Tripathi & P.N Reddy; Principles of Management, Sultan Chand & Sons,6th Edition, 2017
- 2. L.M. Prasad; Principles & Practice of Management, Sultan Chand & Sons, 8th Edition.
- 3. Stephen P. Robbins & Mary Coulter; Management, Pearson Education, 13thEdition, 2017
- 4. Dr. C.B. Gupta; Principles of Management, Sultan Chand &Sons, 3rd Edition.
- Harold Koontz, Hienz Weihrich, A Ramachandra Aryasri; Principles Of Management, Mc Graw Hill,2nd edition, 2015



Web Resources:

- 1. https://open.umn.edu/opentextbooks/textbooks/693
- 2. https://open.umn.edu/opentextbooks/textbooks/34
- 3. https://openstax.org/subjects/business
- 4. https://blog.hubspot.com/marketing/management-principles

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learning Outcomes: Upon successful completion of this course, the student will be able to						
COs	Statements	Bloom's Level				
CO1	Describe nature, scope, role, levels, Functions and approaches of management	K1				
CO2	Understand Direction, Co-ordination & Control mechanisms	K2				
CO3	Apply planning and decision making in Management	K3				
CO4	Identify organization structure and various Organizing techniques	K4				
CO5	Relate and infer ethical practices of Organization.	K5				
K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create						

Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	L	S	S	S	S	Μ	S	М
CO2	Μ	S	S	S	М	Μ	L	S	М
CO3	Μ	S	S	М	S	S	Μ	S	М
CO4	S	М	S	S	S	S	L	S	S
CO5	М	S	S	S	S	S	М	S	М

S - Strong, M – Medium, L – Low

S College of Arts & Science (Autonomous)



	(Autonomous)							
Semester: I Course Code: 23UBXC002 Hours/Week: 5	Credit: 5							
COURSE TITLE: CORE COURSE II - ACCOUNTING FOR MANA	GEMENT							
Course Overview:								
1. Prepare Journal, ledger, trial balance and Cashbook								
2. Classify errors and making rectification entries								
3. Prepare final accounts with adjustments								
4. To understand Hire Purchase system								
5. Prepare single and double entry system of Accounting.								
Learning Objectives:								
1. To impart knowledge about basic concepts of accounting its applications								
2. To analyze and interpret financial reports of a company								
3. To understand the gross profit and net profit earned by organization								
4. To foster knowledge on Hire Purchase system								
5. To understand the procedures of Accounting under Single entry system.								
Unit - I Basic Accounting Concepts	09 Hours							
Meaning of Accounting								
scope of Accounting								
Basic Accounting Concepts								
Basic Accounting Conventions	Basic Accounting Conventions							
Objectives of Accounting	Objectives of Accounting							
Accounting Transactions								
Double Entry & Book Keeping								
Journal & Ledger								
Preparation of Trial Balance								
Unit - II Subsidiary books	09 Hours							

Subsidiary books

Preparation of cash Book

Bank reconciliation statement

Rectification of errors



Suspense account

Unit - III	Final Accounts	09 Hours					
Preparation of Final	Accounts						
Adjustments							
Closing stock							
Outstanding							
Prepaid and accrued							
Depreciation							
Bad and doubtful de	ebts						
Provision and discount on debtors							
Provision and discount on Creditors							
Interest on drawings and capital							
Unit - IV	Hire Purchase & Installment System	09 Hours					
Hire Purchase Syste	m						
Default							
Repossession							
Hire Purchase Tradi	ng Account						
Installment System							
Unit - V	Single entry & Double entry system	09 Hours					
Single entry magni							
Single entry meaning							
Features of Single E	ntry						
	•						
Features of Single E Defects of Single E	•						
Features of Single E Defects of Single E	ntry n Single Entry & Double entry system						

- 2. Jain. S.P & Narang.K,1999,Financial Accounting, Kalyani Publishers, Ludhiana,4th edition
- 3. Rakesh Shankar. R & Manikandan. S, Financial Accounting, SCITECH, 3rd Edition.
- 4. Shukla & Grewal, 2002, Advanced Accounting, Sultan Chand & Sons, New Delhi, 15th edn



5. Tulsian P.C., 2006, Financial Accounting, Pearson Education

Reference Books:

- 1. Dr. K. Ganesan & S. Ushena Begam Accounting for Managers-Volume 1, Charulatha Publications, Chennai
- 2. TS Reddy & amp; A. Murthy; Financial Accounting Margham Publications , 6th Edition, 2019
- 3. David Kolitz; Financial Accounting Taylor and Franc is group, USA2017
- 4. MN Arora; Accounting for Management-Himalaya Publications House 2019.
- 5. SN Maheswari; Financial Accounting-Vikas Publishing House, Jan 2018.

Web Resources:

- 1. https://www.drnishikantjha.com/booksCollection/Accounting%20for%20
- 2. Management%20for%20MBA%20.pdf
- 3. https://www.accountingtools.com/articles/2017/5/15/basic-accounting- principles
- 4. https://en.wikipedia.org/wiki/Single-entry_bookkeeping_system\
- 5. https://www.profitbooks.net/what-is-depreciation

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learning Outcomes: Upon successful completion of this course, the student will be able to						
COs	Statements	Bloom's Level				
CO1	Classify errors and making rectification entries	K1				
CO2	To understand Hire Purchase system	K2				
CO3	Apply the accounting rules in Journal and ledger,	K3				
CO4	Analyze the final accounts with adjustments	K4				
CO5	Prepare single and double entry system of Accounting.	K5				
CO6	Prepare Journal, ledger, trial balance and Cashbook	K6				
K1	– Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 –	Create				



Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	М	М	М	М	S	L	М	М
CO2	S	М	М	М	М	S	L	S	S
CO3	S	М	М	М	М	S	L	S	S
CO4	S	М	М	М	М	S	L	М	S
CO5	S	М	М	М	М	S	L	М	S

 ${\bf S}$ - Strong, ${\bf M}-{\bf Medium},\,{\bf L}-{\bf Low}$

Semester: I	Course Code: 23UBXGE001	Hours/Week: 4	Credit: 3				
COURSE TITLE: ELECTIVE COURSE L. MANAGERIAL ECONOMICS							

Course Overview:

- 1. Analyze & apply the various managerial economic Concepts in individual & business decisions.
- 2. Explain demand concepts, underlying Identify demand forecasting techniques.
- 3. Employ production, cost and supply Business decision making
- 4. Identify pricing strategies

Learning Objectives:

- To familiarize students with concepts of managerial economics and its relevant Concepts of economics in current business scenario
- 2. To understand the applications & implications of economics and its knowledge of the mechanics of supply and demand markets in decision-making and problem solving.
- 3. To Understand the optimal point of cost analysis and production factors of the firm
- 4. To describe the pricing method sand strategies that are consistent with evolving marketing needs
- 5. To Provide insights to the various market structures in an economy.



	(Autonomou						
Unit - I Managerial Economics	09 Hours						
Definition of economics							
lature of managerial economics							
cope of managerial economics							
Important concepts of economics							
Relationship between micro, macro and managerial Economics							
lature of micro, macro and managerial							
cope of micro, macro and managerial							
Dejectives of firm							
Unit - II Demand analysis	09 Hours						
ntroduction of Demand analysis							
heory of consumer behavior							
Marginal utility analysis							
ndifference curve analysis							
Ieaning of demand							
aw of demand							
Types of demand							
Determinants of demand							
Elasticity of demand							
Demand forecasting							
Unit - III Production and cost analysis	09 Hours						
Definition of Production and cost analysis							
actors of production							
roduction function							
Concept of Law of variable proportion							
aw of return to scale							
aw of return to scale							
Economics of scale							
conomics of scale							



Cost output relationship long run

Revenue curves of firms

Supply analysis

Unit - IV	Pricing methods and strategies	09 Hours						
Introduction of Pricing methods and strategies								
Objectives of Pricing methods and strategies								
Factors of Pricing methods and strategies								
General considerat	ion of pricing							
Methods of pricing								
Dual pricing								
Price discriminatio	n							
Unit - V	Market classification	09 Hours						
Market classification	on							
Perfect competition	1							
Definition of Monopoly								
Monopolistic competition								
Duopoly								
Oligopoly								

Text Book(s):

- 1. Journal of Economic Literature American Economic Association
- 2. Arthasastra Indian Journal of Economics & Research
- 3. Mithani D.M. (2016) Managerial Economics Himalaya Publishing House Mumbai
- 4. Indian Economic Journal/Sage Publications
- 5. Mehta P.L(2016) Managerial Economics Sultan Chand & Sons New Delhi

Reference Books:

- 1. Dr. S. Sankaran; Managerial Economics; Margham Publication, Chennai, 2019
- 2. Thomas and Maurice; Managerial Economics: Foundations of Business Analysis and Strategy,
- 3. McGraw Hill Education, 10 editions, 2017.
- 4. D N Dwivedi; Managerial Economics: Vikas Publishing House, 8th edition, 2015.



- 5. H L Ahuja; Managerial Economics, S.Chand, 9th Edition, 2017.
- Dominick Salvatore; Managerial Economics: Principles and Worldwide Applications, Oxford University Press, Eighth edition, 2016

Web Resources:

- 1. <u>https://www.studocu.com/row/document/azerbaycan-dovlet-iqtisad-universiteti/business-and-management/lecture-notes-on-managerial-economics/6061597</u>
- 2. https://www.intelligenteconomist.com/profit-maximization-rule
- 3. http://www.economicsdiscussion.net/laws-of-production/laws-of-production-
- 4. laws-of-sepreturns-to-scale-and-variable-proportions/5134
- 5. http://www.simplynotes.in/e-notes/mbabba/managerial-economics/

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learning Outcomes: Upon successful completion of this course, the student will be able to						
COs	Statements	Bloom's Level				
CO1	Remember the demand concepts,	K1				
CO2	Underlying demand forecasting techniques.	K2				
CO3	Apply the concepts of production, cost and supply Business decision making	K3				
CO4	Analyze & apply the various managerial economic Concepts in individual & business decisions.	K4				
CO5	Evaluate the various managerial economic Concepts.	K5				
CO6	Identify pricing strategies	K6				
K 1	K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create					

Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	S	М	М	М	S	L	М	М
CO2	S	L	М	М		S		S	S
CO3	S	S	М	М	М	S		М	S
CO4	S	S	М	М		S		М	S
CO5		S	М	М		S		S	

S - Strong, M – Medium, L – Low



Semester: I	Course Code:23UBXSE001	Hours/Week: 2	Credit: 2				
COURSE TITLE: NON MAJOR ELECTIVE COURSE I – BASICS OF EVENT							
MANAGEMENT							

Course Overview:

- 1. Under set and basics of event management
- 2. Design events
- 3. Study feasibility of organizing an event
- 4. Gain Familiarity with marketing & promotion of event
- 5. Develop event budget

Learning Objectives:

- 1. To know the basic of event management its concepts
- 2. To make an event design
- 3. To make feasibility analysis for event.
- 4. To understand the 5 Ps of Event Marketing
- 5. To know the financial aspects of event management and its promotion

Unit - I	Event Management	09 Hours
Introduction Of Eve	ent Management	
Definition Of Event	Management	
Importance Of Even	nt Management	
Need of Event Man	agement	
Activities of Event	Management	
Unit - II	Concept and Design of Events	09 Hours
Introduction of Con	cept	
Introduction of Des	sign of Events	
Event Co-ordinatio	n	
Developing of Co-c	ordination	
Evaluating event c	oncept	
Event design		
Unit - III	Event Feasibility	09 Hours
Introduction of Even	nt Feasibility	· · · ·
Resources		

Feasibility

SWOT Analysis



		(riorenenie co)						
Unit - IV	Event Planning & Promotion	09 Hours						
Definition of Event Pl	anning & Promotion							
Marketing & promotion								
5Ps of Event Marketin	g							
Product, Price, Place, Promotion,								
Public relations								
Unit - V	Event Budget	09 Hours						
Introduction of Event	Budget	·						
Financial Analysis								
Event Cost								

Event Sponsorship

Text Book(s):

- Event Management: A Booming Industry and an Eventful Career by Devesh Kishore, Ganga Sagar Singh – Har - Anand Publications Pvt.Ltd.
- 2. Event Management by Swarup K. Goyal Adhyayan Publisher 2009
- 3. Event Management & Public Relations by Savita Mohan Enkay Publishing House
- 4. Event Planning -The ultimate guide Public Relations by S.J. Sebellin Ross
- 5. Event Management By Lynn Van Der Wagen & Brenda R Carlos, Pearson Publishers

Reference Books:

- 1. Event Management By Chaudhary, Krishna, Bio-Green Publishers
- 2. Successful Event Management By Anton Shone & Bryn Parry
- Event management, an integrated & practical approach By Razaq Raj, Paul Walters & Tahir Rashid
- 4. Event Planning Ethics and Etiquette: A Principled Approach to the Business of Special Event Management by Judy Allen, Wiley Publishers
- Event Planning: Management & Marketing For Successful Events: Management & Marketing for Successful Events: Become an Event Planning Pro & Create a Successful Event Series by Alex Genadinik Create Space Independent Publishing Platform, 2015

Web Resources:

- 1. <u>https://ebooks.lpude.in/management/bba/term_5/DMGT304_EVENT_MANAGEMENT.pdf</u>
- https://www.inderscience.com/jhome.php?jcode=ijhem International Journal of Hospitality & Event Management
- 3. https://www.emeraldgrouppublishing.com/journal/ijefm International Journal of Event and



Festival Management

- 4. <u>https://www.eventbrite.com/blog//?s=roundup</u>
- 5. https://www.eventindustrynews.com/

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

COs	Successful completion of this course, the student will be able to Statements	Bloom's Level		
CO1	Remember the event management concepts.	K1		
CO2	Understand basics of event management	K2		
CO3	Apply the Study and feasibility of organizing an event	K3		
CO4	Analyze the Familiarity with marketing & promotion of event	K4		
CO5	Evaluate the event budget	K5		
CO6	Design events	K6		
K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create				

	Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	S	S	S	М	S	S	S	М
CO2	М	S	S	S	М	S	S	S	М
CO3	S	М	S	S	S	S	S	М	S
CO4	S	М	S	S	S	S	S	S	S
CO5	М	S	S	S	М	S	S	S	М

S - Strong, M – Medium, L – Low



Semester: I	Course Code: 23UBXFC001	Hours/Week: 3	Credit: 2

COURSE TITLE: FOUNDATION COURSE I - MANAGERIAL COMMUNICATION

Course Overview:

- 1. Understand communication process and its barriers.
- 2. Develop business letters in different scenarios
- 3. Develop oral communication skills & conducting interviews
- 4. Use managerial writing for business communication
- 5. Identify usage of modern communication tools &its Significance for managers

Learning Objectives:

- 1. To educate students role & importance of communication skills
- 2. To build their listening, reading, writing & speaking communication skills.
- 3. To introduce the modern communication for managers.
- 4. To understand the skills required for facing interview
- 5. To facilitate the students to understand the concept of Communication.

Unit - I	Communication	09 Hours						
Definition of Communication								
Methods of Comm	Methods of Communication							
Types of Communi	cation							
Principles of effect	ive Communication							
Barriers to Commun	nication							
Communication eti	Communication etiquette							
Unit - II	Business Letters	09 Hours						
Definition of Busine	ess Letter							
Business Letter Lay	vout							
Kinds of Business L	etters: application							
Offer & Acceptance	Offer & Acceptance							
Acknowledgement and promotion letters								
Business development letters								
Enquiry, Replies, Order, Sales								
Circulars	Circulars							



Glievanees		
Unit - III	Interviews	09 Hours
Definition of Intervi	iews	
Direct of Interviews		
Telephonic of Interv	views	
Virtual interviews		
Group discussion		
Presentation skills		
body language		
Unit - IV	Reports	09 Hours
What is Communica	ation through Reports	
Agenda		
Minutes of Meeting		
Resume Writing		
Unit - V	Forms of Communication	09 Hours
Modern Forms of C	ommunication	
Podcasts		
Email		
Virtual meetings		
Websites and their u	ise in Business	
Social media		
Professional Netwo	orking sites	
Text Book(s):		
1. Krishan Mo 2008	ohan & Meena Banerji, Developing Communication Skills, Macn	nillan India L
	wal – Business Communication – CENGAGE	
3. Bovee, Thil New Delhi.	ll, Schatzman, Business Communication Today - Peason Education	on Private Ltd

- 4. Michael Brown, Making Presentation Happen, Allen& Unwin, Australia, 2008
- 5. Sundar K.A, Business communication Vijay Nicoleim prints Pvt. Ltd., Chennai.



Reference Books:

- 1. Rajendra Paul &JS Kovalahalli, Essentials of Business Communication, Sultan Chand Sons, New Delhi, 2017
- 2. Dr. CB Gupta, Basic Business Communication, Sultan Chand & Sons, New Delhi, 2017
- 3. RC Sharma & Krishan Mohan, Business Correspondance and Report Writing, Mc Graw Hill, India Pvt Ltd., New Delhi,2006
- 4. Kevin Galaagher, Skills Development for Business and Management Students, Oxford University Press, Delhi,2010
- 5. RC Bhatia, Business Communication, Ane Books Pvt Ltd., Delhi, 2015

Web Resources:

- 1. https://www.management study guide.com/business_communication.html
- 2. https://studiousguy.com/business-communication/
- 3. https://www.oercommons.org/curated-collections/469
- 4. https://www.scu.edu/mobi/business-courses/starting-a-business/session-8-
- 5. communication-tools/
- 6. https://open.umn.edu/opentextbooks/textbooks/8

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

COs	Statements	Bloom's Level
CO1	Remember the concept of Managerial communication.	K1
CO2	Understand communication process and its barriers.	K2
CO3	Apply the business letters in different scenarios	К3
CO4	Analyze and develop oral communication skills & conducting interviews	K4
CO5	Evaluate the usage of modern communication tools & its Significance for managers	K5
CO6	Create the writings for business communication	K6





Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	S	S	М	S	М	S	S	S	S
CO2	S	S	S	S	S	S	М	М	S
CO3	М	S	S	S	S	S	S	М	М
CO4	S	S	М	S	S	S	М	S	S
CO5	М	М	S	S	S	S	S	S	М

S - Strong, M – Medium, L – Low

Semester: II	Course Code: 23UBXC003	Hours/Week: 5	Credit: 5			
COURSE TITLE: CORE COURSE III - MARKETING MANAGEMENT						

Course Overview:

- 1. Describe nature, scope, role, levels, Functions and approaches of management
- 2. Apply planning and decision making in Management
- 3. Identify organization structure and various Organizing techniques
- 4. Understand Direction, Co-ordination & Control mechanisms
- 5. Relate and infer ethical practices of Organization.

Learning Objectives:

- 1. To understand the market place.
- 2. To identify the market segmentation and the Product mix
- 3. To select the different pricing methods and channels of distribution.
- 4. To know the communication mix and sales promotion tools
- 5. To prepare according to the latest trends in market.

Unit - I	Fundamental of marketing.	09 Hours
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Introduction of Fundamental of marketing.

Role of marketing.

Relationship of marketing with other functional areas.



Concept of marketing mix.

Various environmental factor affecting.

Marketing functions.

Marketing approaches.

Unit - II	Segmentation	09 Hours
Introduction of Seg	mentation	
Need And Basis of	Segmentation	
Targeting of Segme	entation	
Positioning of Segr	nentation	
Product of Segmen	tation	
Characteristics of S	Segmentation	
Benefits of Segmer	itation	
Classifications of S	egmentation	
Consumer Goods -	Industrial Goods	
Product Mix		
New Product Deve	lopment Process	
Product Life Cycle		
Branding–Packagir	ng	
Unit - III	Pricing	09 Hours
Introduction of Price	cing	
Factors Influencing Pricing Decisions		
Pricing Objectives		
Market Physical Di	istribution	
Importance Physica	al Distribution	
Kinds of Marketing	g Channels	
Distribution Proble	ms	
Unit - IV	Communication	09 Hours
A Brief Overview of Communication Mix		
Types of Media		

Characteristics of Communication



		(Autonomous)	
Print Communication			
Electronic Communication			
Outdoor Communi			
Internet Communication			
A tool to Customer			
Sales Promotion tools			
IMC introduction			
IMC Definition and Process			
Need & Significance			
CRM and Importan	ce.		
Unit - V	Sales Force Management	09 Hours	
Personal Selling Pr	ocess		
Motivation			
Compensation and Control of Sales Force			
Digital Marketing			
Introduction of Digital Marketing			
Applications of Digital Marketing			
Benefits of Benefits			

Text Book(s):

- Philip Kotler & Gary Armstrong, Principles of Marketing: A South Asian Perspective, Pearson Education, 2018.
- 2. Rajan Saxena, Marketing Management, Tata Mc Graw Hill, 2017.
- 3. L. Natarajan, Marketing, Margham Publications, 2017.
- J P Mahajan & Anupama Mahajan, Principles of Marketing, Vikas Publishing House, 2017.
- 5. K Karunakaran, Marketing Management, Himalaya Publishing House, 2017.
- Philip Kotler & Gary Armstrong, Principles of Marketing: A South Asian Perspective, Pearson Education, 2018.





Reference Books:

- 1. C.B. Gupta & Rajan Nair Marketing Management, Sultan Chand & Son2020
- V.S. Ramaswamy & S. Nama kumari, 2002, Principles of Marketing, first edition, S.G. Wasani/ Macmillan India Ltd,
- 3. Cranfield, Marketing Management, Palgrave Macmillan.
- 4. Harsh V Verma & Ekta Duggal, Marketing, Oxford University Press, 2017.
- 5. Sontakki C.N, Marketing Management, Kalyani Publishers, Ludhiana. 2016

Web Resources:

- 1. https://mrcet.com/downloads/MBA/digitalnotes/Marketing%20Management.pdf
- 2. https://www.enotesmba.com/2013/01/marketing-management-notes.html
- 3. IndustrialMarketingManagement|Journal|ScienceDirect.combyElsevier
- 4. JournalofMarketingManagement|Taylor&FrancisOnline(tandfonline.com)

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learn	Learning Outcomes:						
Upon successful completion of this course, the student will be able to							
COs	Statements						
CO1	Describe nature, scope, role, levels, Functions and approaches of management	K1					
CO2	Understand Direction, Co-ordination &Control mechanisms	K2					
CO3	Apply planning and decision making in Management	K3					
CO4	Analyze organization structure and various Organizing techniques	K4					
CO5	Evaluate the Organizing techniques	K5					
CO6	Relate ethical practices of Organization.	K6					
K1	K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create						



	Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	
CO1	S	S	М	Μ	М	S	М	М	S	
CO2	S	S	М	S	М	S	М	S	S	
CO3	S	S	М	Μ	М	S	М	S	S	
CO4	S	S	М	Μ	М	S	М	М	S	
CO5	S	S	М	Μ	М	S	М	S	S	

S - Strong, M – Medium, L – Low

Semester: II	Course Code:23UBXC004	Hours/Week: 5	Credit: 5				
COURSE	COURSE TITLE: CORE COURSE IV - FINANCIAL MANAGEMENT						

Course Overview:

- 1. On Completion of this course, the students will
- 2. Understand the basics of finance and roles of finance manager
- 3. Evaluate Capital structure &Cost of capital
- 4. Evaluate Capital budgeting
- 5. Assessing dividends

Learning Objectives:

- 1. To understand the basics of finance and roles of finance manager
- 2. To evaluate capital structure & Cost of capital
- 3. To evaluate capital budgeting
- 4. To assess dividends
- 5. To appraise working Capital

Unit - I

Financial Management

09 Hours

Meaning of financial Management

Objectives

Importance of Finance

Sources of finance

Functions of financial Management



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Role of financial manager in Financial Management.

Unit - II	Capital structures planning	09 Hours				
Factors affecting ca	apital structures					
Theories of capital	structures					
Leverage concept						
Types simple probl	ems only.					
Cost of capital						
meaning and defini	tion					
Weighted Average						
Composite cost of	capital (WACC)					
Unit - III	Capital Budgeting	09 Hours				
Capital Budgeting	of ARR					
Capital budgeting r	nethods.					
Payback period Cap	pital Budgeting					
Net present value C	Capital Budgeting					
IRR Capital Budge	ting					
Capital rationing						
Simple problems or	nly Capital budgeting methods.					
Unit - IV	Dividend policies	09 Hours				
Introduction of Div	vidend policies					
Factors affecting di	ividend					
Definition of Comp	pany Law					
Company Law prov	vision on dividend payment					
objectives of comp	any law					
Various Dividend I	Models.					
Unit - V	Working capital	09 Hours				
Definition of Work	ing capital					
Components of wo	rking capital					
Operating cycle						
Factors influencing	working capital					



Determining

Forecasting of working capital

Requirements of working capital

Text Book(s):

- 1. Dr Kulkarni and Dr. Sathya Prasad, Financial Management, 13thEdition2011
- 2. Advanced Financial Management kohok, MA, Everest Publishing House
- 3. Financial Management Kishore RM, Taxman Allied Service
- 4. Strategic Financial Management Jakhotiya
- 5. Financial Management & Policy Srivastava, RM Himalaya

Reference Books:

- 1. Dr. K. Ganesan & S. Ushena Begam, Financial Management, Charulatha Publications, Chennai
- 2. Financial Management I. M. Pandey, 2009 Vikas Publishing
- 3. Financial Management Prasanna Chandra, 2008, Tata Mc Graw Hill, New Delhi
- 4. Financial Management S. N. Maheswari

Web Resources:

- 1. https://mycbseguide.com/blog/financial-management-class-12-notes-business-studies/
- 2. Journal of Financial Management(esciencepress.net)
- 3. Financial Management on JSTOR
- 4. Financial Management Wiley online library

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learn	Learning Outcomes:						
Upon s	Upon successful completion of this course, the student will be able to						
COs	COs Statements						
CO1	Remember the financial management concepts	Level K1					
CO2	Understand the basics of finance and roles of finance manager	K2					
CO3	Apply the concepts of capital structure	K3					
CO4	Analyze the cost of capital	K4					
CO5	Evaluate capital budgeting techniques	K5					
CO6	Create working Capital with example.	K6					
K1	K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create						



	Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	
CO1	S	М	М	М	М	S	L	М	S	
CO2	S	S	М	М	М	S	L	S	S	
CO3	S	S	М	М	М	S	L	S	S	
CO4	S	S	М	М	М	S	L	М	S	
CO5	S	S	М	М	Μ	S	L	М	S	

S - Strong, M – Medium, L – Low

Semester: II	Course Code:23UBXGE002	Hours/Week: 4	Credit: 3				
COURSE TITLE: ELECTIVE COURSE II - INTERNATIONAL BUSINESS							

Course Overview:

- 1. Discuss the modes of entry to International Business
- 2. Explain international trade theories
- 3. Understand Foreign exchange market and FDI
- 4. Outline the Global Business Environment
- 5. Identify the relevance of international institutions and Trading blocs.

Learning Objectives:

- 1. To familiarize students with basic concepts of International Business
- 2. To impart knowledge about theories of international trade
- 3. To know the concepts of foreign exchange market and foreign direct investment
- 4. To understand the global environment
- 5. To gain knowledge on the Contemporary Issues of International Business

Unit - I	International Business					
Introduction to Inte	ernational Business					
Importance						
Nature and scope of international business-						
Internationalization process						
Internationalization	Approaches					

Modes of entry



Multinational Corporations

Iinvolvement in International Business

Advantage of MNCs

Problems of MNCs

Unit - II	Trade theories	09 Hours						
Introduction of Tra	de theories							
Mercantilism Trade	Mercantilism Trade theories							
Absolute Advantage Trade theories								
Comparative Adva	ntage Trade theories							
Heckschar – ohlin	theory and the New Trade theory							
Porter's Diamond C	Competitive Advantage Theory.							
Unit - III	Foreign Investments	09 Hours						
	Definition of Foreign Investments Pattern of Foreign Investments							
Foreign exchange	rates							
Impact on trade and	d investment flows							
Functions of Foreig	gn Exchange Market							
Foreign Direct Inve	estments							
Factors influencing	g FDI							
Modes of FDI entr	у.							
Unit - IV	Globalization	09 Hours						
Drivers in Globaliz	zation							
Globalization of m	arkets							
Globalization of p	roduction							
Globalization of investments								
Globalization of Technology								
World trade in goods and services								
Major trends and d	Major trends and developments							
World trade and pr	otectionism							
Tariff Barriers and	Non-tariff Barriers							



Unit - V

Regional Economic Groupings

Definitions Regional Economic

Regional Economic Groupings in Practice

Levels of Regional Economic Integration

Multilateralism

Important Regional Economic Groupings in the World

Contemporary Issues in International Business.

Text Book(s):

- 1. Gupta CB, International Business, SChand&Co.Ltd, 2014
- Bhattacharya, B., Going International: Response Strategies of the Indian Sector, Wheeler Publishing, New Delhi.
- 3. Cherunilam ,F., International Business: Text and Cases, 5th Edition, PHI Learning, 2010
- 4. Paul, J., International Business, 5th Edition, PHIL earning, 2010

Reference Books:

- Deresky, H., International Management: Managing Across Borders and Cultures, 6th Edition, Pearson, 2011.
- 2. Griffin, R., International Business, 7th Edition, Pearson Education, 2012.
- Tamer Cavusgil S, Gary Knight, John Riesenberger, International Business The New Realities, 4thedition, Pearson, 2017
- 4. Aswathappa K, International Business,7th Edition, Mc Graw-Hill,2020
- 5. Subba RaoP, International Business, (Text and Cases), Himalaya Publishing House, 2016

Web Resources:

- 1. https://online.hbs.edu/blog/post/international-business-examples
- 2. https://saylordotorg.github.io/text_international-business
- 3. https://www.imf.org/en/home
- 4. https://courses.lumenlearning.com/suny-internationalbusiness/chapter/reading-
- 5. what-is-international-business/
- 6. http://www.simplynotes.in/e-notes/mbabba/international-business-
- 7. management/





Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learn	Learning Outcomes:						
Upon successful completion of this course, the student will be able to							
COs	COs Statements						
CO1	Remember the concepts of International business	K1					
CO2	Understand Foreign exchange market and FDI	K2					
CO3	Apply the modes of entry to International Business	K3					
CO4	Analyze the global business environment	K4					
CO5	Evaluate international trade theories	K5					
CO6	Create the international intuitions and trading blocs with examples	K6					
K1	– Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 –	Create					

Mapping (COs vs POs)									
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	S	М	М	М	S	S	М	М	S
CO2	М	М	S	S	S	S	М	S	М
CO3	S	S	М	М	М	S	М	М	S
CO4	S	S	М	S	S	S	М	S	S
CO5	М	М	М	М	М	М	S	S	М

 ${\bf S}$ - Strong, ${\bf M}-{\bf Medium},\,{\bf L}-{\bf Low}$



Semester: II	Course Code: 23UBXGE003	Hours/Week: 3	Credit: 2
COURSE TITLE:]	ELECTIVE COURSE III - BUS	INESS ETIQUETTE AI	ND CORPORATE
	GROOMIN	G	

Course Overview:

- 1. Describe basic concepts of business etiquette and Corporate grooming.
- Outline the etiquette and grooming standards followed in business environment and the 2.
- significance of communication
- 3. Create cultural awareness and moral practices in real Life workplace scenarios
- 4. Analyze workplace courtesy and resolve ethical issues With respect to etiquette and grooming for success
- 5. Apply the professionalism in the workplace Considering diversity and courtesy

Learning Objectives:

- 1. To impart knowledge about basic etiquettes in professional conduct
- 2. To provide understanding about the workplace courtesy and ethical issues involved
- 3. To suggest on guidelines in managing rude and impatient clients
- To familiarize students about significance of cultural sensitivity and the Relative business 4.
- attire
- 5. To stress on the importance of attire
- Unit IIntroduction to Business Etiquette09 Hours

Introduction to Business Etiquette Introduction

Introduction of ABC's of etiquette

Meeting scenarios

Greeting scenarios

Principles of exceptional work behavior

Role of good manners in business

Professional conduct

Personal spacing.

Unit - II	Workplace Courtesy	09 Hours

Introduction of Workplace Courtesy and Business Ethics

Workplace Courtesy



Practicing common courtesy

Manners in a workplace

Etiquette at formal gatherings

Professional qualities expected from an employer's perspective

Hierarchy and Protocol

Unit - III	Telephone Etiquette	09 Hours						
Introductions of telephone etiquette								
Email etiquette								
Disability etiquette m	nastering the telephone courtesy							
Handling rude or im	patient clients							
Internet usage in the	workplace							
Email etiquette								
Online chat etiquette	guidelines							
Basic disability etiqu	ette practices							
Unit - IV	culture etiquette	09 Hours						
Definitions Diversity	,							
Cultural Awareness								
Workplace Impact of diversity								
Cultural Sensitivity-								
Takana and Drastians								

Taboos and Practices

Inter communication

Cultural Communication

Unit - V	Business Attire	09 Hours						
Introduction of Busin	Introduction of Business Attire							
Professionalism Busi	Professionalism Business style							
Professional image B	Susiness attire							
Dress code Business	Dress code Business attire							
Guidelines for appropriate								
Business attire-grooming for success								

Text Book(s):

- 1. Journal of Computer Mediated Communication By ICA
- 2. Business and Professional Communication by Sage Journals
- Business Etiquette Made Easy: The Essential Guide to Professional Success by Myka Meier, Skyhorse.
- 4. Emily Post's The Etiquette Advantage in Business: Personal Skills for Professional Success by

Peggy Post and Peter Post, William Morrow

5. Shital Kakkar Mehra,—Business Etiquette: A guide for the Indian Professionall, Harper Collins Publisher (2012)

Reference Books:

- 1. Indian Business Etiquette, Raghu Palat, JAICO Publishers
- 2. Nina Kochhar, At Ease with Etiquettel, B.JainPublisher, 2011
- Nimeran Sahukar, Prem P. Bhalla,— The Book of Etiquette and manners, Pustak Mahi publishe 2004
- 4. Sarvesh Gulati (2012), Corporate Grooming and Etiquette, Rupa Publications India Pvt. Ltd.
- 5. The Essentials of Business Etiquette : How to Greet, Eat, and Tweet Your Way To Success by Barbara Pachter, Mc Graw Hill Education.

Web Resources:

- https://www.columbustech.edu/skins/userfiles/files/Training%20Manual%20-%20Business%20Etiquette%20(1).pdf
- 2. https://www.sbu.edu/docs/default-source/life-at-sbu-documents/professional-wardrobe nbsp-.pdf
- 3. https://www.tutorialspoint.com/business_etiquette/grooming_etiquettes.htm
- 4. https://wikieducator.org/Business_etiquette_and_grooming

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

College of Arts & Science



Learning Outcomes: Upon successful completion of this course, the student will be able to					
COs	Statements	Bloom's Level			
CO1	Describe basic concepts of business etiquette and Corporate grooming.	K1			
CO2	Understand the etiquette and grooming standards followed in business environment and the significance of communication	K2			
CO3	Apply the professionalism in the workplace Considering diversity and courtesy	K3			
CO4	Analyze workplace courtesy and resolve ethical issues	K4			
CO5	Evaluate etiquette and grooming for success	K5			
CO6	Create cultural awareness and moral practices in real Life workplace scenarios	K6			
K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create					

	Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	М	S	S	S	М	М	S	М
CO2	М	М	S	S	S	М	М	S	М
CO3	М	М	S	S	S	М	М	S	М
CO4	М	М	S	S	S	S	М	S	М
CO5	М	М	М	S	S	S	М	S	М

S - Strong, M – Medium, L – Low



Semester: IICourseCode:23UBXNE002Hours/Week: 2Credit: 2COURSE TITLE: NON MAJOR ELECTIVE COURSE - MANAGERIALSKILLDEVELOPMENTDEVELOPMENT

Course Overview:

- 1. Identify the personal qualities that are needed to sustain In the world of work.
- 2. Explore more advanced Management Skills such as Conflict resolution, empowerment, working with teams and creating a positive environment for change.
- 3. Acquire practical management skills that are of Immediate use in management or leadership positions.
- 4. Employ critical-thinking and analytical skills to investigate complex business problems to propose viable solutions.
- 5. Make persuasive presentations that reveal strong written And oral communication skills needed in the work place.

Learning Objectives:

- 1. To improve the self- confidence, groom the personality and build emotional competence
- 2. To address self- awareness and the assessment of core management skills such as communication, working with teams and creating a positive environment for change.
- 3. To assess the Emotional intelligence
- To induce critical- thinking and analytical skills to investigate complex problems
 To propose viable solutions
- 5. To improve professional etiquettes

Unit - I	Skill Development	09 Hours					
Introduction of ski	Introduction of skill development						
Self core competer	тсу						
Understanding of S	Self Components						
Self- identity							
Self- concept							
Self - confidence a	nd Self- image						
Skill Analysis							
finding the right fit							
Self- learning style	s,						
attitude towards Change and applications of skills							



09 Hours

Self Esteem definition and Meaning

Self Esteem Importance

Unit - II

Components of self-esteem

High and low self- esteem,

measuring our self-esteem

Effectiveness of self-esteem

Personality of self-esteem Mapping tests,

Appreciative Intelligence

Unit - III	Emotional Competence	09 Hours				
Building Emotional Competence						
Emotional Intellige	ence Meaning,					
Emotional Intellige	ence Components					
Emotional Intellige	ence Importance					
Emotional Intellige	ence Relevance					
Positive and Negat	ive Emotions					
Healthy expression	n of Emotions					
Unhealthy express	ion of Emotions					
What is The six ph	ase Model of Creative Thinking					
Unit - IV	Thinking skills and	09 Hours				
Thinking skills						
The Mind/Brain/B	Sehavior					
Critical Thinking						
Making Prediction	Making Predictions					
Making Reasoning,						
Memory and Critical Thinking						
Emotions and Critical Thinking						
Unit - V	Communication	09 Hours				

Self Esteem

How to make oral presentations

Conducting meetings of Communication

Reporting of projects of Communication

Reporting of case analysis of Communication

Answering in Viva Voce of Communication



Assignment writing Debates of Communication

Presentations of Communication

Role plays and group discussions on current topics

Text Book(s):

- 1. Managerial Skill Articles
- 2. The Management Skills of SALL Managers SiSAL Journal
- 3. Managerial Skills by Dr. K. AlexS. CHAND
- 4. Managerial Skills 2 by Cynthia Menezes Prabhu, Pento Print Publishing LLP
- 5. Gallagher(2010), Skills Development for Business & Management Students,
- 6. Oxford University Press. PROF. SANJIV

Reference Books:

- Joshi, G. (2015), Campus to Corporate-Your Road map to Employability, Sage Publication
- McGrath E.H. (9Ed. 2011), Basic Managerial Skills, Prentice Hall India Learning Private Limited.
- Whetten D.(eEd.2011), Developing Management Skills, Prentice Hall India Learning Private Limited.
- 4. P. Varshney, A. Dutta, Managerial Skill Development, Alfa Publications, 2012
- 5. EQ-soft skills for Corporate Carrer by Dr. Sumeet Suseelan

Web Resources:

- https://www.ipjugaad.com/syllabus/ggsip-university-bba-4th-semester-managerial- skilldevelopment-syllabus/63
- 2. https://www.academia.edu/4358901/managerial_skill_development_pdf
- 3. https://www.academia.edu/4358901/managerial_skill_development_pdf
- 4. https://rccmindore.com/wp-content/uploads/2015/06/Managerial-SkillsAll-Units-
- 5. AC.pdf
- 6. https://www.aisectuniversityjharkhand.ac.in/PDFDoc/StudyNotes/MBA/SEM%201
- 7. /MBA-1-MSD(Managerial%20skill%20development).pdf

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning



Learn	Learning Outcomes:						
Upon s	successful completion of this course, the student will be able to						
COs	Statements	Bloom's Level					
CO1	Remember the personal qualities of managerial skill development	K1					
CO2	Understand the advanced Management Skills	K2					
CO3	Apply practical management skills for leadership positions.	K3					
CO4	Analyze critical-thinking and analytical skills.	K4					
CO5	CO5 Evaluate presentations that reveal strong written And oral communication skills K5 needed in the work place.						
K1	– Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 –	Create					

	Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	М	S	S	S	М	М	S	М
CO2	М	М	S	S	S	S	S	М	М
CO3	S	S	S	S	S	S	S		S
CO4	S	S	S	S	S	S	М	S	S
CO5	М	М	S	S	S	М	S	S	М

S - Strong, M – Medium, L – Low



Semester: III		Course Code:23UBXC005	Hours/Week: 5	Credit: 5
	COURSE	TITLE: CORE COURSE V	- ORGANIZATIONA	L BEHAVIOUR
Course	e Overview:	:		
1.	Define Org	anizational Behaviour, Understa	and the Opportunity throu	gh OB.
2.	Apply self-	awareness, motivation, leadersh	ip and Learning theories	at workplace.
3.	Analyze the	e complexities and solutions of	group behavior.	
4.	Impact and	bring positive change in the cu	lture of the organization.	
5.	Create a co	ngenial climate in the organizat	ion.	
Learni	ing Objectiv	ves:		
1.	To have e	xtensive knowledge on OB and	the scope of OB.	
2.	To create	awareness of Individual Behavi	our.	
3.	To enhance	ce the understanding of Group I	Behaviour	
4.	To know t	the basics of Organizational Cu	lture and Organizational S	Structure
5.	To unders	tand Organizational Change, Co	onflict and Power	
U	nit - I	Organizatio	nal Behavior	09 Hours
Introdu	ction of Orga	nizational Behavior		
Concep	t of Organiza	tional Behavior		
Nature	of Organizati	onal Behavior		
Scope of	of Organizatio	onal Behavior		

Role of Organizational Behavior

Disciplines that contribute to Organizational Behavior

Opportunities for Organizational Behavior

Unit - II	Individual Behaviour	09 Hours
Concept of learning,		
Concept of attitude		
Components, behavior		
Attitude. Job satisfactio	n	
Concept of motivation		
Theories of Motivation	I	



		(Autonomous)					
Personality and Valu	es						
Concept of personality							
Big Five model							
Perception and Judgments							
Factors of Perception	and Decision Making						
Linking perception to	o individual decision making						
Unit - III	Group Behaviour	09 Hours					
Concept of Groups as	nd Work Teams						
Five Stage model of	group development						
Group norms							
cohesiveness							
Group think and shift	Group think and shift						
types of teams							
Creating team player	s from individuals and team based work						
Concept of Leadershi	ip						
Trait theories; Behav	ioral theories (Ohio and Michigan studies)						
Contingency theories	(Fiedler, Hersey and Blanchard, Path-goal)						
Unit - IV	Organizational Culture And Structure	09 Hours					
Concept of culture							
Impact of culture							
Functions and liabilit	Functions and liability of culture						
Creating and sustaini	Creating and sustaining culture						
Concept of structure							
Prevalent organizatio	nal designs						
New design options							
Unit - V	Organisational Change, Conflict And Power	09 Hours					

Unit - V	Organisational Change, Conflict And Power	09 Hours
Forces of change		

Planned change

Resistance

Approaches (Lewin's model)



Organizational development

Concept of conflict

Conflict process

Types of conflict

Functional/ dysfunctional

Introduction to power and politics.

Text Book(s):

- Neharika Vohra Stephen P. Robbins, Timothy A .Judge, Organizational Behaviour, Pearson Education, 18th Edition, 2022.
- 2. Fred Luthans, Organizational Behaviour, Tata Mc Graw Hill, 2017.
- Ray French, Charlotte Rayner, Gary Rees & Sally Rumbles, Organizational Behaviour, John Wiley & Sons, 2011
- Louis Bevoc, Allison Shearsett, Rachael Collinson, Organizational Behaviour Reference, Nutri Niche System LLC(28April2017)
- Dr. Christopher P. Neck, Jeffery D. Houghton and Emma L. Murray, Organizational Behaviour: A Skill-Building Approach, SAGE Publications, Inc; 2nd edition (29November 2018).

Reference Books:

- 1. Uma Sekaran, Organizational Behaviour Text & cases, 2nd edition, Tata Mc Graw
- 2. Hill Publishing CO. Ltd
- Gangadhar Rao, Narayana, V. S. P Rao, Organizational Behaviour1987, Reprint 2000, Konark Publishers Pvt.Ltd,1stedition
- 4. S.S. Khanka, Organizational Behaviour, S. Chand & Co, NewDelhi.
- 5. J. Jayasankar, Organizational Behaviour, Margham Publications, Chennai, 2017.
- John Newstrom, Organizational Behaviour: Huma Behaviour at Work, McGraw Hill Education; 12th edition (1 July 2017)

Web Resources:

- 1. https://www.london.edu/faculty-and-research/organisational-behaviour
- 2. Journal of Organizational Behavior on JSTOR
- 3. International Journal of Organization Theory& Behavior |Emerald Publishing



Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

	ing Outcomes:	
Upon s	successful completion of this course, the student will be able to	
COs	Statements	Bloom's Level
CO1	Define Organizational Behaviour,	K1
CO2	Understand the Opportunity through OB.	K2
CO3	Apply self-awareness, motivation, leadership and Learning theories at work place.	К3
CO4	Analyze the complexities and solutions of group behavior.	K4
CO5	Evaluate positive change in the culture of the organization.	K5
CO6	Create a congenial climate in the organization.	
K1	– Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 –	Create

	Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9
CO1	М	S	М	М	S	S	М	М	М
CO2	S	S	М	S	S	S	М	S	S
CO3	S	М	М	М	S	S	М	S	S
CO4	S	S	М	М	S	S	М	М	S
CO5	S	S	М	М	S	S	М	М	S

 ${\bf S}$ - Strong, ${\bf M}-{\bf Medium}, {\bf L}$ - Low

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Semester: III	Course Code: 23UBXC006	Hours/Week: 5	Credit: 5
COURSE T	ITLE: CORE COURSE VI -	APPLICATIONS OF I	NFORMATION
	TECHNOLOGY	IN BUSINESS	

Course Overview:

- 1. Understand the need for adopting Industry 4.0
- 2. Gain knowledge on Artificial intelligence and associated Technologies
- 3. Analyze the importance of Big Data in different sectors
- 4. Evaluate impact of Industry 4.0 on society
- 5. Acquire knowledge about the future based on AI

Learning Objectives:

- 1. Have knowledge on recent Information technology-based innovations
- 2. Gaininsighton Artificial Intelligence and its application domain and tools
- 3. Estimate the components of Big Data and its evolution
- 4. Analyze the applications of Internet of Things in different sectors
- 5. Understand the relevance of IT based skills required for Future

Unit - I	Industry 4.0	09 Hours					
Definition of Indus	try						
Need of Industry							
Reason for Adoptin	ng Industry 4.0						
Technologies of In	dustry						
4.0 big data							
Artificial intelligen	ice (AI)						
Industrial Internet	of Things						
Cyber security							
Cloud							
Augmented reality							
Unit - II	Artificial Intelligence	09 Hours					
Definition of Artif	icial Intelligence (AI)						
Artificial Intelliger	nce (AI) –What & Why?-						
History of AI							
Foundations of AI							
The AI- environme	nt						



Societal Influences of AI

Application of Domains and Tools

Associated Technologies of AI

Future Prospects of AI

Challenges of AI

Challenges of Al		
Unit - III	Big Data	09 Hours
Big Data Definition	ns	
Evolution of Big D	ata	
Data evolution		
Data terminologies		
Essential of Big Da	ata in Industry 4.0	
Big Data Merits an	d Advantages	
Big data component	nts	
Big data characteri	stics	
Big data processing	g frameworks	
Big data application	ns	
Internet of Things	IOT, Architecture of IOT, Technologies.	
Developing IOT A	pplications	
Applications of IO	Г	
Securities of IOT		
Unit - IV	Internet of Things	09 Hours
Applications of IO	Г	
Manufacturing		
Healthcare		
Education		
Defense – agricultu	ire	
Transportations and	d Logistics	
Impact of Industry	4.0 on Society	
Impact on Business	s, Government, People	
Unit - V	Industry 4.0	09 Hours

Industry 4.0

Education4.0

Curriculum 4.0



Faculty 4.0 Skills required for Future Tools for Education Artificial Intelligence Jobs in 2030 Jobs 2030 Framework for aligning Education with Industry 4.0

Text Book(s):

- P. Kaliraj, T.Devi, Higher Education for Industry 4.0 and Transformation to Education 5.0, 2020
- 2. Sinha, Pradeep K.& Sinha Priti(2016)—Knowledge of Information Technology (IT)
- 3. S.K. Bansal, 2004—Information technology APH Publications
- Deepak Bharihoke (2007)—Fundamentals of Information Technology Excel Books Publication
- Norvid Russel (2022),—Artificial Intelligence: A Modern Approach 4thEdition, Pearson Education

Reference Books:

- 1. Alasdair Gilchrist,-Industry 4.0:The Industrial Internet of Things ,APRESS
- Josh Starmer (2022)—The Stat Quest Illustrated Guide to Machine Learning Qurate Books Pv Ltd.
- Aurelien Geron (2022)—Hands-On Machine Learning with Scikit-Learn, Keras, and Tensor Flow: Concepts, Tools, and Techniques to Build Intelligent Systems 3rd Edition, Shroff/O' Reilly Publication
- Chip Huyen (2022)—Designing Machine Learning Systems: An Iterative Process For Production-Ready Applications ,Shroff/O' Reilly Publication
- Paolo Chiabert (2018)—Artificial Intelligence for a Sustainable Industry 4.0, Springer Publication

Web Resources:

- 1. https://onlinecourses.nptel.ac.in/noc20_cs69/preview
- 2. <u>https://azure.microsoft.com/en-in/resources/cloud-computing-</u>dictionary/artificial-intelligencevs-machine-learning/
- 3. https://www.sas.com/en_in/insights/articles/big-data/artificial-intelligence-machine-learning-deep-learning-and-beyond.html



- 4. https://marutitech.com/artificial-intelligence-and-machine-learning/
- 5. https://www.ibm.com/topics/machine-learning

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Upon successful completion of this course, the student will be able to					
COs	s Statements				
CO1	Remember the concepts of computer applications	K1			
CO2	Understand the need for adopting Industry 4.0	K2			
CO3	Apply the knowledge on Artificial intelligence	K3			
CO4	Analyze the importance of Big Data in different sectors	K4			
CO5	Evaluate impact of Industry 4.0 on society	K5			
CO6	Create a knowledge about the future based on AI	K6			

	Mapping (COs vs POs)							
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1	S	М	М	М	М	S	L	М
CO2	S	S	М	М	М	S	L	S
CO3	S	S	М	М	М	S	L	S
CO4	S	S	М	М	М	S	L	М
CO5	S	S	М	М	М	S	L	М

 ${\bf S}$ - Strong, ${\bf M}-{\bf Medium},\,{\bf L}-{\bf Low}$



	Course Code: 23UBXGE004	Hours/Week: 4	Credit: 3
COUR	SE TITLE: ELECTIVE COURS	E III - BUSINESS STA	ATISTICS
Course Overview	:		
1. Analyze	the Central Tendency		
2. Analyze	the Variation		
3. Analyze	the time Series		
4. Analyze	the Index Numbers		
5. Analyze	the Hypothesis		
Learning Objecti	ves:		
1. To apply	the Measures of Central Tendency	in business	
2. To Under	rstand the Measures of Variation		
3. To analyz	ze the Time Series		
4. To under	stand Index Numbers		
5. Testing o	f hypothesis		
T T • / -	Introduction	of Statistics	09 Hours
Unit - I	Introduction (
Unit - I Introduction of Sta			
Introduction of Sta			
Introduction of Sta	atistics nition of Statistics		I
Introduction of Sta Meaning and Defi	atistics nition of Statistics stical Data		
Introduction of Sta Meaning and Defi Collection of Stati	atistics nition of Statistics stical Data istical Data		
Introduction of Sta Meaning and Defi Collection of Stati Tabulation of Stati	atistics nition of Statistics stical Data istical Data atistical Data		
Introduction of Sta Meaning and Defi Collection of Stati Tabulation of Stati Presentation of Stat	atistics nition of Statistics stical Data istical Data atistical Data ams		
Introduction of Sta Meaning and Defi Collection of Stati Tabulation of Stati Presentation of Sta Graphs and Diagra Measures of Centr	atistics nition of Statistics stical Data istical Data atistical Data ams		
Introduction of Sta Meaning and Defi Collection of Stati Tabulation of Stati Presentation of Sta Graphs and Diagra Measures of Centr Arithmetic Mean,	atistics nition of Statistics stical Data istical Data atistical Data ams ral Tendency		
Introduction of Sta Meaning and Defi Collection of Stati Tabulation of Stati Presentation of Sta Graphs and Diagra Measures of Centr Arithmetic Mean,	atistics nition of Statistics stical Data istical Data atistical Data ams al Tendency Median and Mode		09 Hours
Introduction of Sta Meaning and Defi Collection of Stati Tabulation of Stati Presentation of Sta Graphs and Diagra Measures of Centr Arithmetic Mean, Harmonic Mean an	atistics nition of Statistics stical Data istical Data atistical Data ams al Tendency Median and Mode nd Geometric Mean Standard d		09 Hours

Mean deviation

Quartile deviation



Simple correlation

Scatter diagram

Karl Pearson's Correlation

Rank correlation

Regression

Unit - III	Analysis of Time Series	09 Hours
Meaning and define	ition of Analysis of Time Series	
Methods of Measur	ring Trend	
Seasonal variations		
Unit - IV	Index	09 Hours
Index Numbers		
Consumer Price Ind	dex	
Cost of Living Indi	ces.	
Unit - V	Testing of hypothesis	09 Hours
Testing of hypothe	sis	
Chi-Square test		

Sampling techniques

Data analysis

Interpretation

Research report writing

Text Book(s):

- 1. P.R. Vittal, Business Mathematics and Statistics, MarghamPublications, Chennai, 2004.
- 2. S.P. Gupta, Statistical Methods, Sultan Chand & Sons, New Delhi, 2007.
- 3. S.P. Gupta, Elements of Business Statistics, Sultan Chand & Sons, New Delhi, 2007.
- 4. J.K. Sharma, Business Statistics, Pearson Education, New Delhi, 2007.
- 5. Business Statistics & OR-Dr. S.P. Rajagopalan, Tata McGraw Hill

Reference Books:

- 1. David M. Levine, David F. Stephanetal. Business Statistics: A first Course, 7thedition
- 2. Dina Nath Pandit, Statistics: A Modern Approach, Hindustan Publishing Corporation
- 3. Hazarika Padmalochan, A textbook of Business Statistics, S. Chand Publications
- 4. Alexander Holmes, Barbara Illowsky and Susan Dean, Introductory Business Statistics,



12th Media Services, 2017

Web Resources:

- 1. https://theintactone.com/2019/09/01/ccsubba-204-business-statistics/
- 2. https://ug.its.edu.in/sites/default/files/Business%20Statistics.pdf
- 3. http://www.statisticshowto.com
- 4. https://statisticsbyjim.com/basics/measures-central-tendency-mean-median-mode/
- 5. https://www.toppr.com/guides/business-mathematics-and-statistics/index- numbers/

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learn	ing Outcomes:	
Upon s	successful completion of this course, the student will be able to	
COs	Statements	Bloom's Level
CO1	Remember the concepts of Variation	K1
CO2	Understand the Measures of Variation and Index Numbers	K2
CO3	Apply the Measures of Central Tendency in business	K3
CO4	Analyze the Time Series	K4
CO5	Evaluate Testing of hypothesis	K5
K1	– Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 -	- Create

Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1	S	S	М	S	S	S	М	S
CO2	S	S	М	М	М	S	М	S
CO3	S	S	М	М	S	S	М	S
CO4	S	S	М	М	М	S	М	S
CO5	S	S	М	S	S	S	М	S

S - Strong, M – Medium, L – Low



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			(rioreneneed)				
Semester: III	Course Code: 23UBXSE003	Hours/Week: 3	Credit: 1				
COURSE TITLE: SKILL ENHANCEMENT COURSE III - COMPUTER APPLICATION IN BUSINESS							

Course Overview:

- 1. Demonstrate hands on experience with MS-Word for Business activities
- 2. Demonstrate hand son experience with MS-Excel for Business activities
- 3. Demonstrate hands on experience with MS-Power Point for business activities
- 4. Demonstrate hands on experience with Tally for Business activities
- 5. Demonstrate hands on experience with Tally for Reporting in business

Learning Objectives:

- 1. To build skills in Ms-Word
- 2. To build skills in Ms-Excel,
- 3. To build skills in Ms-Power Point
- 4. To understand the basics of tallyTo familiarize students with Google forms for students with relevance in
- 5. Business scenario and its applications.

Unit - I	Ms-Word	09 Hours
Introduction of Ms-	Word.	
Menus		
Shortcuts		
Document types		
Working with Docu	iments	
Opening and Savin	g	
Closing and Editin	g	
Document and Usi	ng Toolbars	
Rulers, help, forma	tting documents	
Setting font, paragr	aph, Page Style-Setting foot notes	
Page break, Line b	reak, creating sections and frames	
Inserting clip arts, p	pictures, Setting document styles, Creating Tables	
Settings, borders, a	lignments	
Merging, splitting,	sorting rows and columns, Drawing-Inserting, drawing,	
Formatting, grouping	ng, ordering, rotating pictures	
Tools- Word comp.	letion, Spell check, Macros, Mail merge	



Tracking Changes, Security, Printing Documents.

Unit - II	Ms-Excel	09 Hours				
Introduction Ms-Ex	xcel					
Spread sheet applic	ation, Menus, Toolbars and icons					
Spreadsheet-Openin	ng, saving, closing, printing file, setting margins					
Converting file to d	lifferent formats, spread sheet addressing					
Entering and editin	g data					
Copy, cut, paste, ur	ndo, redo, find, search, replace, filling continuous rows and colum	nns				
Inserting data cells,	, columns, rows and sheet, Computation Data					
Setting formula, finding total in rows and columns						
Functions Types- Mathematical, Group, string, date and time						
Formatting Spread Sheet-Alignment, font, border, hiding, locking, cells						
Highlighting values	s, background color, bordering and shading					
Working With Shee	et- Sorting, filtering, validation, consolidation, subtotals					
Charts-Selecting, for	ormatting, labeling, scaling					
Tools Error checkir	ng, spell check					
Formula auditing, tracking changes, customization						
Formula auditing, t	racking changes, customization					
Formula auditing, t	racking changes, customization Ms-Power Point	09 Hours				
	Ms-Power Point	09 Hours				
Unit - III	Ms-Power Point -Power Point	09 Hours				
Unit - III Introduction of Ms-	Ms-Power Point -Power Point ntation,	09 Hours				
Unit - III Introduction of Ms- Opening new prese	Ms-Power Point -Power Point ntation, ates	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa	Ms-Power Point -Power Point ntation, ates	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout	Ms-Power Point -Power Point ntation, ates on	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation	Ms-Power Point -Power Point ntation, ates on n style	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation Setting presentation Adding text, Forma	Ms-Power Point -Power Point ntation, ates on n style	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation Setting presentation Adding text, Forma	Ms-Power Point -Power Point ntation, ates on n style atting , gradient fills, arranging objects	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation Setting presentation Adding text, Forma Adding style, color	Ms-Power Point -Power Point ntation, ates on n style tting , gradient fills, arranging objects footer	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation Setting presentation Adding text, Forma Adding style, color Adding header and	Ms-Power Point -Power Point ntation, ates on n style tting , gradient fills, arranging objects footer	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation Adding text, Forma Adding style, color Adding header and Slide background, s Slide show	Ms-Power Point -Power Point ntation, ates on n style tting , gradient fills, arranging objects footer	09 Hours				
Unit - III Introduction of Ms- Opening new prese Presentation templa Presentation layout Creating presentation Adding text, Forma Adding style, color Adding header and Slide background, s Slide show Adding Graphics-In	Ms-Power Point -Power Point ntation, ates on n style tting , gradient fills, arranging objects footer slide layout	09 Hours				



Unit - IV	Tally	09 Hours				
Introduction to Tall	у					
Features of tally,						
Creation of compar	y, Accounts only					
Accounts with, Getaway of Tally						
Accounts confiscation						
Groups and Ledgers						
Voucher entry with Bill wise details Interest computation						
Order processing. F	Reports-Profit					
Loss a/balance shee	t					
Unit - V	Google forms	09 Hours				

Use Google forms to develop

Share questionnaire.

Text Book(s):

- 1. International Journal of Computer Applications in Technology
- 2. International Journal of Computer Applications IJCA
- 3. P. Rizwan Ahmed; Computer Application in Business, Margham Publications, 2019.
- 4. Computer Application in Business(Tamil Nadu) by Dr. R. Paramaeswaran
- Taxmann's Basics of Computer Applications in Business by Hem Chand Jain and H.N. Tiwari, Taxmann Publications Private Limited.

Reference Books:

- P. Rizwan Ahmed; Computer Application in Business and Management, Margham Publications, 2019.
- 2. Google Form Made Simple The Perfect Guide to Creating and Modifying Google Forms from Beginners to Expert by Mary Brockman
- 3. Bittu Kumar; Mastering Ms-Office, V&S Publishers, 2017.
- Lisa A .Bucki, JohnWalkenbach, Fai the Wempen, & Michael Alexander; Microsoft Office2013 BIBLE, Wiley, 2013.
- 5. S.S. Shrivatsava; Ms-Office, First Edition, Laxmi Publications, 2015.

Web Resources:

- 1. https://www.microsoft.com/en-us/microsoft-365/blog/
- 2. https://www.ipjugaad.com/syllabus/ggsip-university-bba-1st-semester-computer-



- 3. applications-syllabus/18
- 4. https://byjus.com/govt-exams/microsoft-word/
- 5. https://edu.gcfglobal.org/en/google-forms/
- 6. https://www.tutorialkart.com/tally/tally-tutorial/

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

Learn	ing Outcomes:					
Upon s	successful completion of this course, the student will be able to					
COs	COs Statements					
CO1	Remember Ms-Word, Excel, and PowerPoint.	K1				
CO2	Understand the basics of tally	K2				
CO3	Apply the formulas in MS Excel	К3				
CO4	Analyze the tally concept for reporting in business	K4				
CO5	Evaluate the presentation style	K5				
CO6	CO6 Create Google forms K6					
K1 -	K1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – Create					

	Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	
CO1	М	М	М	М	М	S	М	М	
CO2	S	М	М	М	М	S	S	М	
CO3	М	М	М	S	М	S	М	М	
CO4	S	S	М	М	М	S	S	М	
CO5	S	S	М	S	М	S	S	М	

S - Strong, M - Medium, L - Low



				(Autonomous)			
SEM	IESTER: III	Course Code: 23UBXSE004	Hours/Week: 2	Credit: 2			
COURSE TITLE: SKILL ENHANCEMENT COURSE IV - ENTREPRENEURIAL SKILL - NEW VENTURE MANAGEMENT							
Cours	se Overview:						
1.	Understand	the concept of entrepreneurship and	skill Sets of an entrepre	eneur.			
2.	Assess new	venture opportunities & analyze stra	ategic Choices in relation	n to new ventures			
3.	Develop a cr	redible business plan for real life Situ	lations.				
4.	Coordinate a effective lea	a team to develop and launch and m dership	anage The new venture t	through the			
5.	Evaluate dif	ferent sources for financing new ver	nture				
Lear	ning Objectiv	es:					
1.	0	generate and evaluate new business	ideas				
2.	To learn abo	out a business model that generates i	money				
3.	To understa	nd how to find, evaluate and buy a b	ousiness				
4.	To evaluate	the feasibility of idea into a Venture	2				
5.	To understa	nd sources who lend for new ventur	res				
	Unit - I	Concept of Entrep	reneurship	09 Hours			
Intro	duction to Cor	ncept of Entrepreneurship					
Evolu	tion						
Evolu	tion importanc	e					
Impor	tance of entrep	oreneurship					
Developing creativity and understanding innovation							
Stimu	Stimulating creativity						
Organ	nizational action	ns that enhance creativity					
Mana	gerial responsil	bilities					
Creati	ive teams						

Sources of Innovation in Business

Managing Organizations for Innovation and Positive Creativity.

Unit - II	Developing Successful Business Ideas	09 Hours
Developing Successf	ful Business Ideas	



Recognizing Opportunities

Generating Ideas

Entry strategies: New Product

Franchising

Buying an existing firm

Unit - III	Feasibility Analysis	09 Hours						
Introduction to Feasil	bility Analysis							
Marketing, Technical	l							
Financial Feasibility	Financial Feasibility analysis							
Industry and Competitor Analysis								
assessing a New Venture's Financial Strength								
Viability								
Unit - IV	Moving from an Idea to a New Venture	09 Hours						
Preparing the Proper	Ethical							
Legal Foundation								
Building a New-Ven	ture Team							
Leadership -Corpora	ate Entrepreneurship							
Social Entrepreneurs	hip							
Unit - V	Financing the New Venture	09 Hours						
Financing entreprene	eurial ventures							
Managing growth								
Valuation of a new c	ompany							
Arrangement of fund	ls							
Traditional sources of financing								
Alternate Source of Funding								
Start-ups, MSMES	Start-ups, MSMES							
Any new venture								
Rules and regulation	s governing support by these institutions							

Text Book(s):

- 1. Journal of Business Venturing Elsevier
- 2. Technology, Innovation, Entrepreneurship and Competitive Strategy, Emerald
- 3. Entrepreneurship: New Venture Creation(2016) David H. Holt, Pearson Education
- 4. India,
- 5. Entrepreneurship and New Venture Creation; Arun Sahay, V. Sharma; Excel Book
- 6. (2008)
- 7. Entrepreneurship, 11thEdition, By Robert D. Hisrich, Michael P. Peters, Dean A.
- 8. Shepherd, Sabyasachi Sinha, McGraw Hill

Reference Books:

- 1. New Venture Creation, Kathleen R. Allen, Cengage Publication(2013)
- Essentials of Entrepreneurship and Small Business Management. Scarborough, N.M., Cornwall, J. R., & Zimmerer, T. (2016). Boston: Pearson.
- Project Appraisal and Management, Agrawal, Rashmi and Mehra, Yogieta S.(2017).New Delhi. Taxmann Publications.
- 4. The Manual for Indian Start -ups Tools to Start and Scale– up Your New Venture by Vijaya Kumar Ivaturi and Meena Ganesh, Penguin Enterprise
- Entrepreneurship Development, Indian Cases on Change Agents by K. Ramachandran, Mc Graw Hill Publication

Web Resources:

1

1.https://www.studocu.com/en-gb/document/university-of-aberdeen/new-venture-development/new-venture-development-lecture-notes/15212217

- 2. https://core.ac.uk/download/pdf/98660713.pdf
- 3. https://ugcmoocs.inflibnet.ac.in/download/course/curriculum/nptel/noc18-
- 4. mg36.pdf
- 5. <u>https://www.tutorialspoint.com/entrepreneurship_development/starting_a_business. htm</u>
- 6. https://www.entrepreneur.com/starting-a-business/10-ventures-young- entrepreneurs-canstart-for-cheap-or-free/300786

Teaching Methodology: Videos, Audios, PPT, Role Play, Field Visit, Seminar, Chalk & Talk, Lecturing, Case Study, Demonstration, Problem Solving, Group Discussion, Flipped Learning

College of Arts & Science



Learning Outcomes: Upon successful completion of this course, the student will be able to					
COs	Statements	Bloom's Level			
CO1	Remember the entrepreneurship	K1			
CO2	Understand the concept of entrepreneurship	K2			
CO3	Apply the skill Sets of an entrepreneur	K3			
CO4	Analyze the Financing entrepreneurial ventures	K4			
CO5	Evaluate Start-ups, MSMES	K5			
K	1 – Remember, K2 – Understand, K3 – Apply, K4 – Analyze, K5 – Evaluate, K6 – C	Create			

	Mapping (COs vs POs)								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	
CO1	М	S	М	S	S	S	М	М	
CO2	S	S	М	S	S	S	М	S	
CO3	S	S	М	S	S	S	S	S	
CO4	S	S	М	S	S	М	S	S	
CO5	М	S	М	S	М	S	М	М	

S - Strong, M – Medium, L – Low